

APPENDIX C - HOUSING CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019			2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
		Q1 Working Budget £	January Revised Budget £	Variance Q1 Working Budget v Q2 Revised Budget £	January Projection £	January Projection £	January Projection £	January Projection £	January Projection £
	SUMMARY								
	Capital Programme Excluding New Build	17,319,530	14,719,530	(2,600,000)	20,118,760	19,071,510	18,908,690	15,785,058	14,116,760
	New Build	6,914,130	6,914,130	(0)	27,188,698	16,447,029	16,407,642	13,186,720	13,582,310
	Special Projects & Equipment	784,570	784,570		55,000				
	IT Including Digital Agenda	1,109,570	1,109,570		429,300	157,220	162,310	156,980	306,980
	TOTAL HRA CAPITAL PROGRAMME	26,127,800	23,527,799	(2,600,000)	47,791,758	35,675,759	35,478,642	29,128,758	28,006,050
	HRA USE OF RESOURCES								
	MRR (Self Financing Depreciation)	9,028,270	9,876,416	848,146	22,210,158	12,230,305	13,072,054	13,509,249	13,933,632
	Revenue Contribution to Capital	7,675,440	7,730,823	55,383	13,946,930	11,717,988	10,202,736	8,840,763	7,545,000
	Unpooled Receipts (BH902)								
	New Build Receipts (BH901)	1,866,400	1,709,966	(156,434)	4,825,017	4,934,109	4,139,313	3,095,324	3,188,183
	Debt Provision Receipts (BH903)	1,157,691	410,596	(747,095)	855,393	892,010	928,576	965,007	1,003,000
	Section 20 Contribution (BH905)				797,752	1,681,413	2,039,624	1,798,942	1,152,414
	Land Receipts				400,000			919,473	1,183,821
	S106					417,264			
	Borrowing	6,400,000	3,800,000	(2,600,000)	4,756,508	3,802,670	5,096,339		
	TOTAL HRA RESOURCES FOR CAPITAL	26,127,800	23,527,799	(2,600,000)	47,791,758	35,675,759	35,478,642	29,128,758	28,006,050
	Major Repair Reserve Bought Forward (BH930)	(9,264,380)	(9,264,380)		(12,028,306)	(1,974,598)	(2,347,525)	(2,280,986)	(2,225,363)
	Depreciation (increasing MRR)	(11,792,195)	(11,792,195)		(12,156,450)	(12,603,233)	(13,005,515)	(13,453,626)	(13,934,473)
	MRR Used (decreasing MRR)	9,028,270	9,028,270		22,210,158	12,230,305	13,072,054	13,509,249	13,933,632
	Major Repair Reserve Carried Forward	(12,028,306)	(12,028,306)	(0)	(1,974,598)	(2,347,525)	(2,280,986)	(2,225,363)	(2,226,204)
	Total RTB Receipts Bought Forward	(10,102,359)	(10,102,359)		(9,378,928)	(7,948,665)	(6,598,199)	(6,223,578)	(7,074,341)
	Total RTB Receipts Received	(5,973,640)	(2,526,917)	3,446,723	(4,650,147)	(4,475,653)	(4,693,268)	(4,911,095)	(5,136,032)
	Total RTB Receipts Used by General Fund (RP)	701,330	728,172	26,842					
	Receipts used for Registered Providers								
	Repayment of One for One Receipts		346,232	346,232					
	Debt Provision Receipts Used for Provision of Interest on Repaid One for One Receipts		55,383	55,383					
	Total RTB Receipts Used by HRA & General Fund (for RP)	3,024,091	2,120,562	(903,529)	6,080,410	5,826,119	5,067,889	4,060,331	4,190,800
	Total RTB Receipts Carried Forward	(12,350,578)	(9,378,927)	2,971,651	(7,948,665)	(6,598,199)	(6,223,578)	(7,074,341)	(8,019,573)

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	CAPITAL PROGRAMME EXCL. NEW BUILD								
	Planned Investment including Decent Homes								
KH157	Decent Homes - Redecs	20,000	20,000		20,000	20,000	20,000	20,000	20,000
Various1	Decent Homes - Internal Works	2,098,900	2,098,900		1,731,290	1,705,670	1,802,910	1,779,870	14,096,760
Various2	Decent Homes External Works								
Various3	Decent Homes - Roofing								
Various4	Decent Homes - Flat Blocks	5,748,870	5,748,870		12,248,020	12,602,600	12,852,780	11,780,398	
KH205	Communal Heating	1,331,320	1,331,320		1,333,030	1,313,300	1,316,820		
KH092	Lift Installation - Inspection & Remedial Works	307,230	307,230		307,620	303,070	265,390		
KH287	Temporary Lift Provision - Flat Blocks	900,000		(900,000)		450,000	450,000		
KH291	Sprinkler Systems - Flat Blocks	2,000,000	300,000	(1,700,000)	1,700,000				
	High Rises - Preliminary Works				190,000				
	External Works (MRC Programme)								
KH284	Door Replacement	750,000	750,000						
KH285	Window Replacement	900,000	900,000						
	Health & Safety								
KH085	Fire Safety	81,740	81,740		81,400	80,190	80,410	79,380	
KH112	Asbestos Management	381,470	381,470		379,870	374,250	375,250	370,460	
KH114	Subsidence	150,000	150,000		102,540	101,020	101,290	100,000	
KH144	Contingent Major Repairs	450,000	450,000		420,420	425,480	435,560	440,000	
	Estate & Communal Area								
KH223	Asset Review - Challenging Assets	814,460	814,460		615,240	606,140	607,770	600,000	
KH224	Asset Review - Sheltered (non RED)	812,050	812,050		410,160	505,120			
	Other HRA Schemes								
KH174	Energy Efficiency Pilot Projects	25,600	25,600		15,200	15,150	15,190	15,000	
KH094	Disabled Adaptations	547,890	547,890		563,970	569,520	585,320	599,950	
	TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD	17,319,530	14,719,530	(2,600,000)	20,118,760	19,071,510	18,908,690	15,785,058	14,116,760

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KH233	CAPITAL PROGRAMME NEW BUILD								
	New Build Programme	6,914,130	6,914,130	(0)	27,188,698	16,447,029	16,407,642	13,186,720	13,582,310
	TOTAL CAPITAL PROGRAMME NEW BUILD	6,914,130	6,914,130	(0)	27,188,698	16,447,029	16,407,642	13,186,720	13,582,310

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TBA	HIGH VALUE VOIDS LEVY High Value Voids Levy								
	SPECIAL PROJECTS & EQUIPMENT								
	HRA Resurfacing								
KH276	Skipton Close - Resurfacing Parking Areas	23,300	23,300						
KH277	Kimbolton Crescent - Resurfacing Footpaths/Parking Areas	11,920	11,920						
	HRA Equipment								
KH015	Capital Equipment (including Supported Housing Equipments)	94,460	94,460		55,000				
KH278	Vans for RVS	654,890	654,890						
	Sub Total Special Projects & Equipment	784,570	784,570		55,000				

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	INFORMATION TECHNOLOGY								
KH217	Northgate Additional Modules								
	IT General (IT)								
KH218	ICT Programme (Business Plan)	90,810	133,760	42,950	81,970	151,890	156,980	156,980	156,980
KH235	ICT Equipment	23,650		(23,650)	10,000				
KH251	Harmonising Infrastructure Technology (for shared service)	23,920	23,920						
KH268	Infrastructure Investment	125,240	125,240						
Growth	Keystone Module (to support fire safety)				32,000				
Growth	Tablets (x144)				5,330	5,330	5,330		
KH268	Infrastructure Investment				110,000				150,000
	Total General IT	263,620	282,920	19,300	239,300	157,220	162,310	156,980	306,980
	Employer Of Choice (EOC)								
KH259	Replacement HR & Payroll System	11,780	11,780						
KH269	New Intranet	37,120	37,120						
	Total EOC	48,900	48,900						
	Connected To Our Customers (CTOC)								
KH270	Online Customer Account (formerly Capita Advantage Digital)	100,000	100,000						
KH271	Corporate Website - Redesign	51,000	51,000						
KH272	Electronic SMB Reports System								
KH273	Call Recording	12,000	12,000						
KH288	New CRM Technology		99,000	99,000					
KH289	Future Online Development of Civica Icon Payments		20,000	20,000					
	Total CTOC	163,000	282,000	119,000					
	Housing All Under One Roof programme (HAUOR)								
KH256	Automated Tenancy Contracts TA	6,000		(6,000)					
KH261	Mobile Working - Housing Management	9,180		(9,180)					
KH265	Planned Maintenance Software	4,120		(4,120)					
KH283	Housing Improvements	568,000	84,000	(484,000)	190,000				
KH260	On-Line Housing Application Form	46,750	46,750						
KH286	Housing Document Management System		240,000	240,000					
	Online Tenants Self-Service		125,000	125,000					
	Total HAUOR	634,050	495,750	(138,300)	190,000				
	TOTAL ICT INCLUDING DIGITAL AGENDA	1,109,570	1,109,570		429,300	157,220	162,310	156,980	306,980